NEWCASTLE GRAMMAR SCHOOL ANNUAL REPORT 2022



NEWCASTLE GRAMMAR SCHOOL



MESSAGE FROM THE HEAD OF SCHOOL

Following on from two years of uncertainty and the lived reality of pivoting from in-person to on-line teaching and learning and back again, we were hopeful that 2022 would bring some measure of a return to normality for our students, their families and our staff. The return of students to the physical campuses at Hill and Park was cause for both celebration and recalibration, with new technologies and approaches developed through the global pandemic now providing opportunities to explore and implement new possibilities.

The School continues to thrive, with enrolments climbing to meet the targeted number of one thousand post the pandemic shutdowns and experiences of learning from home. This increase in enrolments can largely be attributed to the exceptional quality of learning experiences provided by our teachers during the pandemic. Parent and student satisfaction levels as detailed later in this report are testament to the quality of the professional teaching staff and programmes on offer at Newcastle Grammar School.

With the changing needs of our School population, we continue to develop our overall Masterplan, with preliminary planning well underway through 2022 in preparation for the commencement of Stage 1 of the Masterplan in 2023. Stage 1 will involve the construction of a state of the art educational facility at the Park Campus that will enable the consolidation of the Primary School on the one campus. As planning progresses, this exciting new development will ensure that we are able to continue to deliver outstanding world class educational experiences to our school community from Kindergarten through to Year 12. After eight years of dedication and commitment to serving the Newcastle Grammar School community, our Head of School, Mrs Erica Thomas, has completed her tenure at NGS and moves to commence a new challenge in 2023 as the Head of Kincoppal-Rose Bay School in Sydney. The Newcastle Grammar School and wider Newcastle communities recognise and appreciate the tireless efforts of Mrs Thomas in guiding the School through a significant period of regeneration, growth and challenge. Mrs Thomas leaves the School in excellent condition with a very positive future.

I am grateful to the School Board under the leadership of the Chair of the Board, Ms Catherine Wilkinson, for their generosity in volunteering their extensive skillsets and expertise to the School. With their unwavering support and guidance, the School continues to flourish through challenging times. I congratulate the students, from Kindergarten through to Year 12 on another excellent year and recognise the influence of all our staff on the exceptional outcomes illustrated by the outstanding HSC results for 2022.

Dr Alan Parsons Acting Head of School



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I am grateful to the School Board under the leadership of the Chair of the Board, Ms Catherine Wilkinson, for their generosity in volunteering their extensive skillsets and expertise to the School.

MESSAGE FROM THE BOARD

In June 2022, The Board announced that Mrs Erica Thomas, the Head of School, had tendered her resignation and would be leaving NGS at the end of the school year, to relocate to Sydney for family reasons. An extensive international and domestic search was undertaken after an expert recruiter was appointed following a tender process. The search for the right candidate took several months, and Newcastle Grammar School announced in December 2022 the appointment of Mr Matthew (Matt) Macoustra to the position of Head of School, commencing July 2023. Mrs Thomas departed Newcastle Grammar at the end of 2022 after eight years of leadership. Dr Alan Parsons, Newcastle Grammar's current Deputy Head of School, will step in to be Acting Head of School for the first semester in 2023, working closely with the Executive Team and School Board to ensure a smooth transition. The Board wishes to thank and congratulate Erica for her many years of service and dedication to the NGS community and wish her well for her future.

Throughout 2022, the Board and School again needed flexibility and resilience to accommodate the challenges and impact of COVID-19. Rapid Antigen Home Tests (RAHT) were commonplace, mask-wearing was compulsory for much of the first semester of 2022, and navigating student and staff absences was a logistical effort. As a result, teaching staff used agile methods to instruct students in the classroom and at home simultaneously. These lessons were again, as we saw in 2021, exceptional in their quality and the engagement of students.

In addition to appointing a new Head of School, the Board's focus was on two key matters – the new Strategic Plan and Stage I of the Masterplan for Park Campus. The 2023-2025 Strategic Plan was successfully launched in August 2022. The Board actively pursued the strategic goals, balanced with careful management of the welfare and wellbeing of staff and students. Approvals for Stage I of the Masterplan for Park Campus were delayed due to NSW Government's Flood response. This is the most significant building programme the School has undertaken for many years and the 16 new classrooms it will deliver will be state of the art and serve the School well into the future. Our expectation is that construction will start mid-2023 and continue until 2025. A comprehensive plan focusing on student wellbeing and learning has been developed to be implemented over the course of the building works.

In 2022 the Board welcomed two new directors, Mrs Michelle White and Ms Nicole Shelley, who joined after an Expression of Interest was published seeking people to complement the Board's current skill mix. Again, the response from the community both in Newcastle and beyond the Hunter was overwhelming. The Board meets monthly, and all Board members also serve on Board sub-committees, giving their time to focus on specific aspects of governance of the School. The work of the sub-committees continues to be excellent, and has been extensive, with the recruitment of a new Head of School and actioning the Masterplan, including finance arrangements, cash flow modelling and the communications needed as we embark on the building programme. Members of the School community with specialist expertise were invited to contribute to the Board sub-committee which focuses on the Masterplan. Once again, the Board was required to make a significant commitment of time and resources and I thank them for



their hard work and ongoing commitment to the School. We farewelled Andrew Beattie from the Board in 2022 and I thank him for his contribution during his long period of service, especially over the last few years when his skills to navigate the financial impacts of COVID-19 were outstanding.

Finally, on behalf of all Board members, I want to thank Mrs Thomas and the Executive Team for meeting the challenges of 2022, proving again to be adaptable in providing a seamless transition to hybrid learning and safely balancing the care and education of students and staff. The staff of Newcastle Grammar School have worked together to deliver an educational model which is at the forefront of our community. To all staff, thank you for your ongoing dedication, perseverance and flexibility.

Ms Catherine Wilkinson Chair of the Board

CONTEXTUAL INFORMATION ABOUT THE SCHOOL

Newcastle Grammar School (NGS) is one of the Hunter region's leading co-educational independent schools, catering for students from Kindergarten to Year 12. The School proudly links back to the earliest days of Anglican education in the city and today stands tall as the preeminent school in the Hunter region, where outstanding learning opportunities prepare young people to live a life of purpose and success. NGS sits across two sites – Park Campus Cnr Union St & Parkway Ave in Cooks Hill NSW and Hill Campus Cnr Church and Newcomen St Newcastle NSW.

Park Campus (Kindergarten to Year 4)

Students from Kindergarten to Year 4 are taught in an environment that is warm, friendly and supportive. It allows the students to feel secure in their early years of primary education. Park Campus at Cooks Hill has facilities and play areas appropriate for our youngest students. Park Campus is home to the Sandi Warren Performance Centre used by the whole School for musical and dramatic productions, Kindergarten to Year 6 assemblies and physical education lessons.

Hill Campus (Years 5 to 12)

Hill Campus offers specialist teaching spaces appropriate to the subject and the age of the students. Years 5 and 6 classes operate in flexible, technology-rich learning spaces and enjoy their own outdoor area. The facility allows staff and students to engage with learning pedagogies that encourage individual academic growth. Years 7 to 12 enjoy technology-enabled general-purpose classrooms and subject specific spaces for Science, iSTEM, Music, Design and Technology, Languages and Food Technology. In addition, students have access to the Bolton Street Creative and Performing Arts Centre, especially for Drama and Visual Arts, located a short walk from the Hill Campus. The heritage listed Horbury Hunt Hall is used for assemblies, and the historic Christ Church Cathedral is used for Chapel services. Students also utilise the wide range of excellent local sporting facilities.

Our Values - Respect, Integrity, Service and Excellence (RISE)

Respect

- We acknowledge that a shared humanity underpins respect
- We believe respect forms the basis of our interactions

Integrity

- Being honest to ourselves and others is central to a worthwhile life
- We aim to demonstrate trustworthiness and responsibility

Service

• We appreciate

diversity and

appropriate and

authentic responses

We desire to enrich

and understand this,

in turn, enriches our

the lives of others

understand

own lives

- We work together in an environment where the pursuit of excellence is encouraged, fostered and valued
- We aim to bring the best version of ourselves to school each day
- We aim to employ highly qualified staff whose examples of excellence are aligned with the vision of the School.

STUDENT ACHIEVEMENTS - KEY HIGHLIGHTS

Higher School Certificate (HSC)

NGS ranked **53rd**



Distinguished Achievers

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Three students made the All-Round Achievers list (achieving 90% or more in at least 10 course units) 55 students appeared on the Distinguished Achievers list (achieving 90% or more in a course unit)

First in Subject

1st in Music 1 in the HSC



Vocational Education and Training (VET) Programmes

In 2022, five students completed a VET course as part of their academic programme

Australian Tertiary Admission Ranks (ATARs)

99.90 was the top ATAR
42% - percentage of students over 90
53% - percentage of students over 85



Qualification Attainment

100% of those students who finished Year 12 were awarded a Higher School Certificate

5% of students undertook Vocational or trade training



NAPLAN

99% of students in Years 3, 5, 7 and 9 participated in the 2022 NAPLAN tests in Reading, Writing, Spelling, Grammar and Numeracy. Record of School Achievement (RoSA)

100% of Year 10 students achieved a Record of School Achievement



STUDENT OUTCOMES IN NATIONAL ASSESSMENT PROGRAM - LITERACY AND NUMERACY (NAPLAN)

In 2022, 99% of students in Years 3, 5, 7 and 9 participated in the NAPLAN tests in Reading, Writing, Spelling, Grammar and Numeracy. The School's results are well above all Australian students in all domains. The performance of our Year 3 students was outstanding. Our Year 9 cohort showed significant improvement across all areas. Of note is the improvement in Writing in both Years 7 and 9.

NAPLAN COMPARATIVE DATA - YEAR 9

In 2022, 116 students sat the NAPLAN tests.

Percentages in Bands:

		Reading	Writing	Spelling	Grammar & Punctuation	Numeracy
Band 10	NGS	19	12.9	6	23.3	25.4
	State	7.4	6.5	4.9	11.1	9.3
Band 9	NGS	32.8	26.7	28.4	21.6	24.6
	State	18.2	12.5	17.3	15.6	16.1
Band 8	NGS	31.9	31	43.1	31	37.7
	State	28.3	27.5	32.3	23.9	28.1
Band 7	NGS	13.8	21.6	19	17.2	11.4
	State	24.9	24.6	27.8	24.4	29.9
Band 6	NGS	1.7	5.2	3.4	6	0.9
	State	12.7	17.4	11.3	14.3	14.1
Band 5	NGS	0.9	1.7	0	0.9	0
	State	6.1	7.4	4.4	6.8	2.3
Band 4	NGS	0	0.9	0	0	0
or below	State	2.4	3.7	2.1	3.8	0.2

	Reading	Writing	Spelling	Grammar & Punctuatio	Numeracy n
NGS	638.3	616.1	615.2	629.4	643.9
State	586.57	569.66	586.4	585.34	596.04
National	578	560	577	573	644

NAPLAN COMPARATIVE DATA - YEAR 7

In 2022, 117 students sat the NAPLAN tests.

Percentages in Bands:

		Reading	Writing	Spelling	Grammar & Punctuation	Numeracy
Band 10	NGS	6	0.9	5.1	4.3	13.7
	State	2.4	2.3	2.8	4.1	6.9
Band 9	NGS	17.9	16.2	17.1	14.5	23.9
	State	8.8	6.5	10.4	7.5	10.8
Band 8	NGS	44.4	38.5	40.2	34.2	29.1
	State	19.7	21	26.6	17.5	19.3
Band 7	NGS	19.7	25.6	25.6	23.9	23.1
	State	29.5	26.2	26.2	26.5	25.4
Band 6	NGS	8.5	15.4	8.5	17.9	7.7
	State	24.5	25	19.2	25.4	20.4
Band 5	NGS	3.4	1.7	2.6	5.1	2.6
	State	10.2	13	9.2	12.3	11.1
Band 4	NGS	0	1.8	0.9	0	0
or below	State	4.1	5.9	5	6.5	5.9

	Reading	Writing	Spelling	Grammar & Punctuati	Numeracy on
NGS	600.7	581.4	592.4	583.1	611.1
State	550.1	540.15	558.77	544.48	560.26
National	543	530	547	533	546

NAPLAN COMPARATIVE DATA - YEAR 5

In 2022, 55 students sat the NAPLAN exams.

Percentages in Bands:

		Reading	Writing	Spelling	Grammar & Punctuation	Numeracy
Band 10	NGS	0	0	0	0	0
	State	0.6	0.4	0.8	2.1	1
Band 9	NGS	3.6	1.8	3.6	2.1	3.6
	State	3.7	1.6	3.4	4	3
Band 8	NGS	23.6	10.9	27.3	20	14.5
	State	12.8	9.2	14	10.4	8.4
Band 7	NGS	38.2	32.7	32.7	34.5	40
	State	26.9	18.7	25	20.1	18.9
Band 6	NGS	20	25.5	21.8	18.2	14.5
	State	27.2	30.5	26.8	26.5	27.9
Band 5	NGS	12.7	23.6	14.5	14.5	23.6
	State	17.4	24.5	17.9	23.2	26.3
Band 4	NGS	1.8	5.5	0	1.89	3.6
or below	State	11.4	15.2	12.2	13.7	14.7

	Reading	Writing	Spelling	Grammar & Punctua	/
NGS	546	574	549	547	532
State	515	493	514	509	499
National	510	484	505	499	488

NAPLAN COMPARATIVE DATA - YEAR 3

In 2022, 48 students sat the NAPLAN tests.

Percentages in Bands:

		Reading	Writing	Spelling	Grammar & Punctuation	Numeracy
Band 10	NGS	2.1	0	0	4.2	2.1
	State	0.7	0	0	1.5	0.4
Band 9	NGS	10.4	0	2.1	8.3	2.1
	State	2.1	0	1	2.6	0.5
Band 8	NGS	10.4	4.3	4.2	14.6	4.2
	State	5.4	0.7	3.4	5.1	1.8
Band 7	NGS	20.8	6.4	16.7	18.8	14.6
	State	11.2	4.3	9.2	10.2	5.4
Band 6	NGS	20.8	36.2	29.2	14.6	22.9
	State	17.51	19.5	17.9	16.8	11.4
Band 5	NGS	14.6	40.4	22.9	16.7	22.9
	State	21	35	22.9	19.6	20.4
Band 4	NGS	20.9	12.7	25	22.9	31.3
or below	State	42.1	40.4	45.6	43.8	60.2

	Reading	Writing	Spelling	Grammar & Punctua	
NGS	519	474	476	517	470
State	447	434	430	446	411
National	438	422	418	433	400

STUDENT ACHIEVEMENTS

HIGHER SCHOOL CERTIFICATE (HSC) COMPARATIVE DATA

Student performance in the Higher School Certificate examinations is reported in relation to defined standards (or levels of achievement) using performance bands that have been developed for each course. For 2 Unit courses students receive a mark out of 100 and a place within one of the six performance bands. For Extension courses students receive a mark out of 50 and a place within one of four performance bands.

Combined Band 5 and 6 HSC Results in comparison to the State:

2-Unit HSC Subject	Percenta; Students	ge of in Band 5 or 6	2-Unit HSC Subject	Percenta Students	ge of in Band 5 or 6	Extension HSC Subject	Percenta in Bands	ge of Students E4 or E3	
	NGS	State		NGS	State		NGS	State	
Ancient History	71.42	33.35	Legal Studies	77.77	40.55	English Extension 1	84.60	92.36	
Biology	61.28	20.65	Mathematics Advanced	63.26	48.88	English Extension 2	100.00	84.88	
Business Studies	75.85	34.50	Maths Standard 2	48.37	28.82	History Extension	94.43	83.52	
Chemistry	45.45	33.03	Modern History	54.54	34.17	Maths Extension 1	79.99	73.36	
Chinese Continuers	100.00	75.35	Music 1	100.00	69.06	Maths Extension 2	77.42	82.00	
Chinese Extension	100.00	98.35	Music 2	100.00	86.10	Music Extension	100.00	97.44	
Design & Technology	22.22	47.02	PDHPE	34.61	25.81	Science Extension	100.00	78.71	
Drama	75.00	58.44	Physics	46.66	41.30				
Economics	40.00	49.23	Software Design &	80.00	37.60	Newcastle Grammar receiv			
Engineering Studies	50.00	29.81	Development	80.00	37.00	of Band 6 results each year, with representation from 55% of the cohort accessing these results across all			
English Advanced	72.36	67.09	Visual Arts	100.00	65.62	subject areas. Several of ou above the State in the top t	, ,		
English Standard	0.00	15.39	Newcastle Grammar Schoo		1	saw 100% of their students o	achieve in th	e top two	
French Continuers	33.32	57.78	strongly in the HSC, consiste the highest-ranked schools	, 0		bands. Australian Tertiary A statistics for our students c			
Geography	78.94	41.94	region. The 2022 cohort performed extremely well, increasing our overall State ranking by three positions. Students achieved impressive ATARs, with the						
Hospitality	66.66	39.88	In 2022, the School continue	0,		ATAR in 2022 of 99.90, indic		0	

In 2022, the School continued to see students on the All-Rounder list, demonstrating academic success across a range of subjects. The School once again accessed the Top Achiever's List with the achievement of 2022 First in Course in Music 1.

HSC RESULTS - TREND DATA

The marks that students achieve in 1 or 2 unit courses are reported in bands. The highest band of marks is 6, down to 1 and then a small proportion who are not awarded a band. For the purposes of reporting, we have chosen to report marks in Bands 6-3 against Bands 2-None.

Subject	Year	No. of Students		e band achie and percento			Subject	Year	No. of Students		e band achie and percenta	
			Bands 6>3 School	State	Band 2>1 School					Bands 6>3 School	State	Band 2>1 School State
Ancient History	2022 2021 2020 2019	7 10 9 6	7 (100%) 10 (100%) 9 (100%) 6 (100%)	83.49% 79.05% 84.39% 83.79%	0 (0%) 0 (0%) 0 (0%) 0 (0%)	16.51% 20.94% 1 5.6% 14.78%	Drama	2022 2021 2020 2019	4 5 13 13	4 (100%) 5 (100%) 13 (100%) 13 (100%)	98.52% 98.48% 97.98% 98.12%	0 (0%) 1.48% 0 (0%) 1.52% 0 (0%) 2.02% 0 (0%) 1.73%
Biology	2022 2021 2020 2019	31 42 20 27	31 (100%) 40 (95.66%) 20 (100%) 27 (100%)	79.75% 91.26% 86.94% 84.07%	0 (0%) 2 (4.76%) 0 (0%) 0 (0%)	20.25% 8.72% 13.05% 15.26%	Economics	2022 2021 2020 2019	10 13 12 8	9 (90%) 12 (92.31%) 12 (100%) 8 (100%)	93.08% 94.44% 91.31% 92.22%	1 (10%) 6.92% 1 (7.69%)5.67% 0 (0%) 8.68% 0 (0%) 7.41%
Business Studies	2022 2021 2020	29 36 19	29 (100%) 33 (91.67%) 19 (100%)	90.33% 87.03% 83%	0 (0%) 3 (8.34%) 0 (0%)	17%	Engineering Studies	2022 2021	6 5	6 (100%) 5 (100%)	85.98% 92.54%	0 (0%) 14.02% 0 (0%) 7.46%
Chemistry	2019 2022 2021 2020	36 22 29 21	36 (100%) 22 (100%) 28 (96.54%) 20 (95.24%)	82.89% 84.54% 88.72% 90.59%	0 (0%) 0 (0%) 1 (3.45%) 1 (4.76%)	16.02% 15.46% 11.29% 9.41%	English Advanced	2022 2021 2020 2019	76 92 77 72	76 (100%) 91 (98.91%) 77 (100%) 71 (98.6%)	99.14% 99.29% 99.41% 98.83%	0 (0%) 0.86% 1 (1.09%) 0.71% 0 (0%) 0.59% 1 (1.36%) 1.04%
	2019	19	19 (100%)	87.62%	0 (0%)	11.86%	English Standard	2022 2021	9 N/A	7 (77.78%)	87.99%	2 (22.22%) 12.01%
Chinese Continuers	2022 2021	2 1	2 (100%) 1 (100%)	99.52% 98.08%	0 (0%) 0 (0%)	0.48% 1.91%	French Continuers	2022 2021	6 2	6 (100%) 2 (100%)	95.72% 97.49%	0 (0%) 4.28% 0 (0%) 2.51%
Design & Technology	2022 2021 2020 2019	9 6 5 13	9 (100%) 6 (100%) 5 (100%) 13 (100%)	96.36% 97.05% 97.87% 95.04%	0 (0%) 0 (0%) 0 (0%) 0 (0%)	3.64% 2.94% 2.12% 4.67%		2020 2019	4 3	4 (100%) 3 (100%)	96.79% 64.65%	0 (0%) 3.21% 0 (0%) 2.92%

HSC RESULTS - TREND DATA

Subject	Year	No. of Students		e band achiev Ind percenta			Subject	Year	No. of Students		e band achie and percenta		
			Bands 6>3 School	State	Band 2> School) State				Bands 6>3 School	State	Band 2> School	1 State
Geography	2022 2021 2020 2019	19 32 28 9	19 (100%) 31 (96.87%) 28 (100%) 9 (100%)	89.96% 91.98% 87.22% 71.97%	0 (0%) 1 (3.13%) 0 (0%) 0 (0%)	12.78%	Music 1	2022 2021 2020 2019	5 8 7 8	5 (100%) 8 (100%) 7 (100%) 78 (100%)	98.05% 98.29% 98.22% 97.82%	0 (0%) 0 (0%)	1.95% 1.71% 1.77% 1.73%
Hospitality	2022 2021 2020 2019	3 5 N/A 11	3 (100%) 4 (80.00%) 11 (100%)	94.03% 90.44% 89.58%	0 (0%) 20.00% 0 (0%)	5.97% 9.56% 10.42%	PDHPE	2022 2021 2020 2019	26 18 14 16	24 (92.31%) 17 (94.44%) 14 (100%) 16 (100%)	79.92% 86.46% 85.60% 87.77%	2 (7.69% 1 (5.56% 0 (0%) 0 (0%)	14.39%
Japanese Continuers	2022 2021	3 N/A	3 (100%)	94.01%	0 (0%)	5.09%	Physics	2022 2021 2020	18 17 25	18 (100%) 16 (9.12%) 24 (96%)	86.75% 90.85% 86.06%	0 (0%) 1 (5.88% 1 (4%)	
Legal Studies	2022 2021 2020 2019	18 17 9 6	18 (100%) 17 (100%) 9 (100%) 6 (100%)	84.83% 86.36% 89.25% 83.18%	0 (0%) 0 (0%) 0 (0%) 0 (0%)	15.17% 13.64% 10.75% 15.54%	Visual Arts	2019 2022 2021 2020	17 8 12	17 (100%) 8 (100%) 12 (100%)	85.41% 98.58% 98.45% 99.01%	0 (0%)	1.42% 1.55%
Mathematics Standard	2022 2021 2020 2019	31 26 32 28	27 (87.10%) 22 (84.62%) 29 (90.63%) 28 (100%)	81.80% 78.53% 75.72% 83.60%	4 (15.38 3 (9.38%	9%) 18.20% 3%) 21.37% %) 24.45% 16.4%	Music 2 only r	2019	10 5 Irks in Bands 6	10 (100%) 5 (100%) 6-3. The report	97.64%	0 (0%)	1.79% 2.03% this.
Mathematics Advanced	2022 2021 2020 2019	49 59 44 42	45 (91.84%) 58 (98.31%) 44 (100%) 42 (100%)	94.48% 93.92% 95.8% 92.17%	4 (8.16% 1 (1.69% 0 (0%) 0 (0%))6.08% 4.19%	Subject	Year	No. of Students		ce band achie and percento		
Modern History	2022 2021	22 28	20 (90.01%) 27 (96.43%) 20 (100%)	88.81% 84.21%		5)15.79%	Music 2	2022	4	Bands 6>5 School	State	Bands A School	State
	2020 2019	29 18	29 (100%) 18 (100%)	84.47% 85.66%		15.54% 13.46%	Music 2	2022 2021 2020	4 4 5	4 (100%) 4 (100%) 5 (100%)	86.11% 88.45% 87.89%	0 (0%) 0 (0%) 0 (0%)	13.89% 11.55% 12.21%
Software Design & Development	2022 2021 2020 2019	5 5 6 4	4 (80%) 4 (80%) 6 (100%) 4 (100%)	86.88% 89.03% 88.32% 86.48	1 (20%) 0 (0%)			2019	5	4 (80%)	90.95%	1 (20%)	

EXTENSION SUBJECTS

Extension subjects report to a different scale than 1 or 2 unit courses. The highest band of marks is E4, down to E1 and then a small proportion who are not awarded a band. For the purposes of reporting, we have chosen to report Bands E4-E3 against Bands E2-None 0-24 marks. The table below shows the percentage of students in each band.

Subject	Year	No. of Students	Performanc by number o				Subject	Year	No. of Students	Performance band achievement by number and percentage			
			Bands E4>E3 School	3 State	Band E2>E School	1 State				Bands E4>E3 School	State	Band E2>I School	1 State
Chinese Extension	2022	1	1 (100%)	98.36%	0 (0%)	1.64%	History Extension	2022 2021 2020	18 10 17	17 (94.44%) 10 (100%) 16 (94.12%)	83.8% 77.44% 76.12%	1 (5.56%) 0 (0%) 1 (5.88%)	16.32% 22.56% 23.89%
English Extension 1	2022 2021	26 15	22 (84.20%) 15 (100%)	92.56% 93.94%	4 (15.38%) 0 (0%)	7.44% 6.06%		2019	6	3 (50%)	49.98%	3 (50%)	23.18%
	2020 2019	12 16	12 (100%) 16 (100%)	92,68% 93.87%	0 (0%) 0 (0%)	7.33% 5.83%	Music Extension	2022 2021 2020	2 2 2	2 (100%) 2 (100%) 2 (100%)	97.45% 95.28% 97.25%	0 (0%) 0 (0%) 0 (0%)	2.55% 4.72% 2.75%
English Extension 2	2022 2021	5 1	5 (100%) 1 (100%)	85.02% 84.32%	0 (0%) 0 (0%)	14.98% 15.68%		2019	2	2 (100%)	97.83%	0 (0%)	2.15%
	2020 2019	1 9	1 (100%) 9 (100%)	82.46% 79.79%	0 (0%) 0 (0%)	17.53% 19.73%	Science Extension	2022 2021 2020	2 3 3	2 (100%) 2 (66.67%) 3 (100%)	78.72% 72.17% 73.85%	0 (0%) 1 (33.33%) 0 (0%)	21.28% 27.83% 26.16%
Mathematics Extension 1	2022 2021 2020 2019	30 40 29 30	24 (80%) 34 (60.00%) 23 (79.31%) 24 (80%)	73.57% 84.26% 74.5% 80.11%	6 (20.00%) 16 (40.00%) 6 (20.69%) 6 (20%)	5)15.74%		2019	2	2 (100%)	68.4%	0 (0%)	31.57%
Mathematics Extension 2	2022 2021 2020 2019	7 5 6 9	5 (71.43%) 5 (100%) 6 (100%) 8 (90%)	85.11% 86.63% 84.02% 85.86%	2 (28.57%) 0 (0%) 0 (0%) 1 (10%)	14.89% 13.37% 15.99% 14.05%							

OUR STAFF

Newcastle Grammar School strives for academic excellence and is committed to providing staff with access to high-quality, relevant, and targeted professional learning to ensure the continued growth and development of all staff. Professional learning is imperative to enabling staff to improve their practice and this has been a priority throughout 2022 after a disrupted 2020 and 2021.

PROFESSIONAL LEARNING UNDERTAKEN BY TEACHING AND OPERATIONAL STAFF

WHOLE SCHOOL

- Cyber Security
- Child Protection
- Maintaining Accreditation
- Microsoft training
- Discovering Positive Education 2.0 Cohort 7
- First Aid / Diabetes training

LEADERSHIP

- School Refusal
- AISNSW Curriculum Leadership Conference
- Craig Tegal Leadership and mentoring
- Transforming workplace culture
- Dealing with difficult parents
- APPA National Conference
- Advanced Middle Leaders
- Difficult conversations

TEACHING AND LEARNING

- Deep Learning Capacity Building
- Making Learning Visible

LEARNING SUPPORT

- NCCD Network Meetings
- HSC Disability Provisions
- Positive Partnerships: Autism for Teachers and Parents
- Yellow Ladybugs Autistic and ADHD Minds
- Reframing Autism

OPERATIONAL

- Educate Plus
- PA Summit
- AIS Overseas Student CRICOS Briefing
- AlS Attendance, Exemption and Enrolment Requirements for Schools

WHS & COMPLIANCE

- AIS Privacy Briefing
- AIS Human Resources Professionals Briefing
- Data Protection in Schools

OOSH

• First Aid

PRIMARY

- RAP in the Region Learning Circle
- Knowledge Centre and Crowther Centre Science of Learning Accelerator Professional Learning
- Planning and Programming for the New Mathematics K-2 Syllabus

SECONDARY

- Building Capability for Critical and Creative Thinking
- Purposeful Programming and Assessment For 7-10 Languages
- STEM Education
- Living Works Suicide Intervention Training
- AIS NSW PDHPE Conference: The Power of
 Purpose
- AUSTA National Conference
- Teaching Economics in the New Normal Way
- Australian String Teachers' Association
 Conference
- Aboriginal and Torres Straight Islander
 perspectives in Mathematics
- Purposeful programming and assessment for assessment Stage 6 languages
- Quality Teaching Rounds (Observations, Programming and Assessment)
- Living works: Suicide Prevention

SPORT & CO-CURRICULAR

- Sports coaching and essential communication
- Red Earth Tours
- HRIS Library

STUDENT ATTENDANCE

TEACHER ACCREDITATION

Level of Accreditation	Number of Teachers
Conditional	0
Provisional	2
Proficient	102
Total number of teachers	104

WORKFORCE COMPOSITION

Newcastle Grammar School also employs 54 operational staff.

The workforce of NGS includes 0.63% staff who identify as Aboriginal or Torres Strait Islander.

STUDENT ENROLMENT

Total student enrolments are comprised of 51.7% girls and 48.3% boys. (512 girls and 478 boys). There were 990 students enrolled in 2022.





MANAGEMENT OF NON-ATTENDANCE

Parent/guardian notifies the School of student absence via phone, email or App submission. In case of unexplained absence, a text message is sent to the parent/guardian requesting a reason for the absence that morning. Poor attendance will involve Wellbeing Staff or the Director of Learning and Teaching holding an interview with the parent/guardian to discuss and resolve the situation.

STUDENT ATTENDANCE



STUDENT ATTENDANCE

	Average % Attendance Rates
к	93.6
1	90.8
2	91.8
3	92.0
4	90.8
5	90.7
6	90.0
7	92.4
8	90.9
9	90.3
10	90.3
11	91.1
12	91.1

POST SCHOOL DESTINATIONS

The majority of our Year 12 graduates continue on to tertiary education. In 2022, more than half the cohort accepted offers to study at NSW universities. Students also accepted places at interstate universities and colleges in the USA. Some students have elected to take a gap year in 2023 before beginning their tertiary studies in 2024.

NGS students received early offers in the following courses before they completed their HSC examinations. Please note some Universities and courses do not offer early entry.

Science/ Medical/ Health Degrees



Charles Sturt University: Animal Science University of Newcastle: Physiotherapy Pharmacy Nursing **Environmental Science Biomedical Science** Medical Sciences Psychological Science **Clinical Science** Medical Radiation Science **Exercise and Sport Science** Development Studies/Social Science Occupational Therapy Coastal and Marine Science





University of Newcastle: Design Arts Communication University of Sydney: Music



Law Degrees University of Newcastle: Double Law Degrees – multiple combinations Criminology

Engineering Degrees



University of Newcastle: Aerospace System Engineering Engineering - multiple

Business/Finance Degrees



University of Newcastle: Business Commerce Business/ Business Analytics Macquarie Univeristy: Applied Finance Professional Accounting Computer Science

Education Degrees



University of Newcastle: Education

85% of 2020 Year 10 cohort graduated Year 12, 2022. A small number of students moved out of the area or commenced an Apprenticeship.



SCHOOL POLICIES

Enrolment Policy

https://www.ngs.nsw.edu.au/uploads/files/policy-pdf-619ef32e9ed3a.pdf

Student Welfare, anti-bullying, discipline and complaints and grievance www.ngs.nsw.edu.au/about/policies

School policies are made accessible to current parents via the portal, Schoolbox.

NGS takes a proactive but positive stance towards student welfare, anti-bullying and discipline through its policies and procedures. In all School policies, student safety, wellness and wellbeing are a priority, and the School's Values of Respect, Integrity, Service and Excellence (RISE) underpin our policies and procedures.

Summary of Policy	Changes in 2022	Access to full text
Student Wellbeing Policy	There were no changes to this policy during 2022.	The full text of the school's Student Wellbeing Policy
 All staff are responsible for the pastoral care of the 		is available on the School's website at
students in their classes K-12.		www.ngs.nsw.edu.au/about/policies or by contacting

- In Primary (K-6), classroom teachers are • responsible for students and monitor student welfare.
- In Secondary (7-12), classroom teachers in conjunction with Heads of House (7-8), and Heads of House (9-12) are responsible for students in their House group and monitor student welfare. Heads of House meet regularly with their House group and individual students and/or parents.
- In Secondary, Mentors also monitor student welfare . for their mentor group (7-12).
- The Head of Student Wellbeing (K-6), the Deputy Head of Primary and the Deputy Head of School in the Secondary School have key roles in the wellbeing of students.

the School on (02) 4929 5811 or office@ngs.nsw.edu.au. There are also resources for students on the Staying Safe Schoolbox page and in Student Programme books.



SCHOOL POLICIES

implicitly sanction the administering of corporal punishment by non-school persons, including parents, to enforce discipline at the School.

Summary of Policy	Changes in 2022	Access to full text
 Student Anti-Bullying Process Bullying of any kind is not accepted at Newcastle Grammar School. Restorative responses (No Blame and/or Shared Concern) are employed when dealing with bullying incidents based on student Rights and Responsibilities and on effective strategies supported by research. Students have the right to be happy and to be treated with fairness, empathy and respect. Students have a responsibility to ensure that all members of the School Community are safe and treated with fairness, empathy and respect. 	There were no changes to this policy during 2022.	The full text of the school's Student Anti-Bullying Process is available on the School's website at www.ngs.nsw.edu.au/about/policies or by contacting the School on (02) 4929 5811 or office@ngs.nsw.edu.au.
 Behaviour Management Policy Students and staff are bound by our values of Respect, Integrity, Service and Excellence (RISE) and are expected to interact with each other abiding by these values and conduct themselves responsibly daily. Our Student Code of Conduct outlines appropriate student behaviours which contribute to the functioning of our School as a safe and supportive learning environment for every student. Behaviours and actions are managed through a three level Behaviour Management Plan. Student discipline is managed within a framework of procedural fairness. The School involves parents in resolving discipline matters. Newcastle Grammar School expressly prohibits corporal punishment and does not explicitly or 	There were no changes to this policy during 2022.	The full text of the school's Behaviour Management Policy is available on the School's website at www.ngs.nsw.edu.au/about/policies or by contacting the School on (02) 4929 5811 or office@ngs.nsw.edu.au.

SCHOOL POLICIES

Summary of Policy

Changes in 2022

There were no changes to this policy during 2022.

Access to full text

The full text of the school's Student Complaints and Grievance Resolution Policy and Procedures – School Community is available on the School's website at www.ngs.nsw.edu.au/about/policies or by contacting the School on (02) 4929 5811 or office@ngs.nsw.edu.au.

Complaints and Grievance Resolution Policy and Procedures – School Community

- The Policy and Procedures facilitate the resolution of a dispute or complaint and outline the principles applied to the handling and resolving of all disputes and complaints made to the School involving staff, students and parents.
- The Internal Complaints and Appeals processes are conciliatory and non-legal.
- Complaints and grievances are managed within a framework of procedural fairness.
- Parents may raise concerns by contacting the School on (02) 4929 5811 or by email to kate.grogan@ngs.nsw.edu.au.
- By their nature, allegations of a child protection nature are handled differently to complaints or grievances. Any such allegation is to be escalated to the Head of School immediately by calling (02) 4929 5811 or by email to kate.grogan@ngs. nsw.edu.au. Any such allegation will be handled in accordance with the School's Child Protection Policy treated with fairness, empathy and respect.

SCHOOL DETERMINED PRIORITY AREAS FOR IMPROVEMENT

2022 PRIORITY AREAS FOR IMPROVEMENT - PROGRESS

In 2021, NGS evaluated its progress towards achieving the targets of the Strategic Plan 2019–2022. In doing this, plans were made for the NGS Strategic Plan 2023– 2025. Therefore 2022 was a transitionary year of closing out the previous Strategic Plan and projecting towards the next. This was produced in collaboration with a global strategy consultancy which conducted an extensive process of consultation, discussion and collaboration with all stakeholder groups.

2023 PRIORITY AREAS FOR IMPROVEMENT

In 2022, the school launched its new three-year Strategic Plan. The focus is on five priorities – Teaching Excellence, NGS Wellbeing, Good Citizenship, Sustainable Performance and a Commitment to Getting Better. From this will flow a number of key initiatives to design and implement change. You can access the launch video here -NGS Strategic Plan 2023-2025 https://www.youtube.com/watch?v=7K35w1BcTqQ

The result of this process is a plan with ambitious aim and objective: By 2025 NGS will be recognised as the leading

regional school and as a world-class centre for learning and wellbeing.

There are five Priorities Priorities Image: Priorities

And nine Initiatives:

- 1. Performance framework
- 2. Staff Career Cycle
- 3. Organisation (Re)Design
- 4. Digital Learning
- 5. NGS Wellbeing
- 6. Learning Institute

- Community & Partnerships
- Primary-Secondary-Tertiary Alignment
- Organisational Sustainability & Growth

Furthermore, implementation of the plan is being done in a new way, with teams of staff following the design-thinking methodology to investigate, analyse and implement each of the initiatives across the school. By the end of 2022, the process was well underway and the feedback has been extremely promising.

7.

8.

9

INITIATIVES PROMOTING RESPECT AND RESPONSIBILITY

The NGS Framework, with students at the centre, has the values of RISE (Respect, Integrity, Service and Excellence) embedded in all that we do. Within our teaching and learning frameworks, students are provided with explicit instruction and learning experiences that build the VIA Character Strengths and the 6Cs of Deep Learning, which includes character. Positive Education is part of our curriculum, recognising the importance of respect and responsibility and taught through the lens of Visible Wellbeing and the SEARCH Framework.

Students are encouraged to engage in service activities in recognition of the importance of "doing good". In 2022, opportunities included:

- Serving at the Christ Church Cathedral Community Lunch
- Clean Up Australia Day
- Fundraising for charities including Wall of Hands, Variety, Beyond Blue, Westpac Helicopter and Soul Café.
- Each year, we support the Samaritans through the Giving Tree and our local homeless community through the Community Pantry
- Supporting our sister school in Vietnam The Long Hai School and Orphanage
- NAIDOC Week
- We completed our Reconciliation Action Plan (RAP)

As a Round Square School, we participated in conferences bringing together students from around the world to discuss current events within the themes of:

- Internationalism
- Democracy
- Environmentalism
- Adventure
- Leadership
- Service

In 2022, as part of our Wellbeing Programme, each of the four Houses unpacked one of the School's Values, providing students with activities that supported a deep understanding of and practice in Respect, Integrity, Service and Excellence.



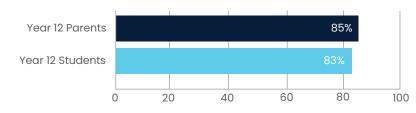
"

Students are encouraged to engage in service activities in recognition of the importance of 'doing good'.

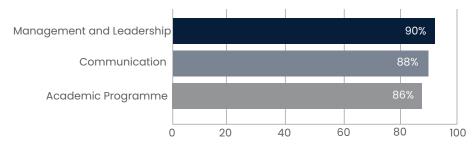
SCHOOL SATISFACTION 2022

MACQUARIE MARKETING GROUP (MMG) 2022 YEAR 12 PARENT & STUDENT SURVEY

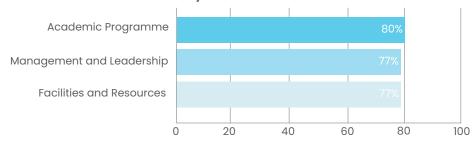
Overall Satisfaction with NGS



Year 12 Parents - Key Areas of Satisfaction







"

By attending NGS, my child has become a well-rounded, polished individual who has formed strong relationships with teachers and students. My child has been provided many opportunities in leadership roles which have provided him the confidence to strive to be the best in his future pursuits.

Parent Response: 2022 Year 12 Parent & Student Survey

I love (Newcastle) Grammar and I'm so sad to leave. I feel that the connections with others have been amazing and I'm so grateful for every teacher and staff member. I have made some amazing friends here and I will always feel part of the NGS community and know that I have a place to call home

Student Response: 2022 Year 12 Parent & Student Survey

According to the MMG 2022 Year 12 Parent and Student Survey, the five most important reasons parents choose NGS are:

- 1. Quality of teaching
- 2. Focus on student wellbeing
- 3. Well qualified, impressive staff
- 4. Innovative teaching
- 5. Head of School's leadership

STAFF SATISFACTION

Each year, staff and students complete the Assessing Wellbeing in Education (AWE) survey instrument. The results for 2022 indicate strongly positive responses to staff satisfaction. Staff had an opportunity to respond to open ended questions in the survey which indicates their level of satisfaction at work. Four themes were identified illustrating those aspects of Newcastle Grammar School that make this school a great place to work. Of these responses, 67% identified relationships with colleagues and/or students as the most significant factor in making NGS a great place to work. Other themes to emerge were the School's culture and leadership.

COLLEAGUES

Responses include statements such as "the immediate people I work with", "colleagues who are supportive and have a sense of humour", "My Head of Department (HoD)." The trust and respect [HoD] has for me and my professionalism, makes me feel valued and supported. [HoD] makes me want to work harder and be better." "...relationships – working with excellent colleagues" and "positive demeanour and influence of colleagues". Support for the quality of teaching staff was recognised by a non-teaching colleague who stated "the teachers are both professional and terrific people. As you gather, I am not a teacher. I am operational staff member. I have not met one yet that is below par of what I would have expected. In fact, I have been amazed."

CULTURE

Responses include support for the House System and the provision of a safe and comfortable environment for students and staff. The friendly, respectful, collaborative and helpful qualities of the staff were referred to, along with clear values and dedication to improving educational and wellbeing outcomes for students. The importance of a culture that values relationships was clear, as illustrated by the comment: "Very happy with the support of the school. Very happy with my connections with other staff and students and students' families."

STUDENTS

The centrality of positive relationships is a recurring theme through the free text responses. Education is a relational profession and the staff at Newcastle Grammar School clearly value their relationships with students. Students provide purpose and meaning for staff, as illustrated by comments such as: "Contributing to the betterment of the students' futures", "Great students who make it great to come to work", "The students are amazing, my faculty colleagues are friendly and collaborate well", "The wonderful students who we get to spend our days with", "The students are beautiful people" and "Helping students reach their potential."

LEADERSHIP

Five respondents referred to their satisfaction with the leadership of the School as the primary factor that makes NGS a great place to work. These colleagues' responses reflect the importance and appreciation of trust and support they have experienced from those in leadership roles. These include statements such as "The Principal and leadership team have made me feel very valued – they are always ready to listen", "Very happy with the support of the school. I feel executive trust my judgement and allow me to take ownership of my classroom environment and teaching", "The leadership of the school is strong ... strong leadership and that's important".

THE FINANCIALS

RECURRENT/CAPITAL INCOME

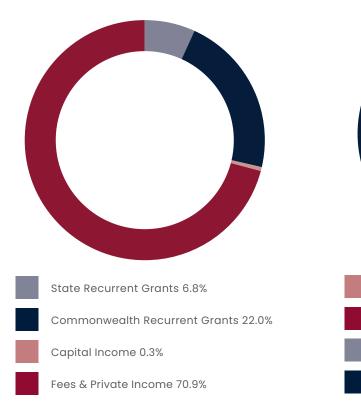
Our income is sourced from:

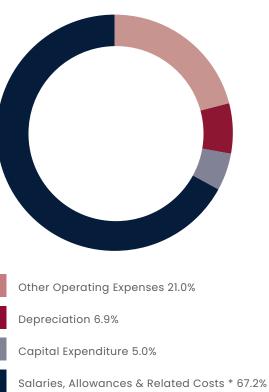
- School fees and levies
- Grants from Commonwealth and State Governments
- Private capital, including State Government Capital grant support.

RECURRENT/CAPITAL EXPENDITURE

Our expenditure includes:

- Staff costs, including salaries, staff allowances, training and learning
- Capital expenditure to maintain premises
- Other non-salary items.







Hill Campus Cnr Church & Newcomen Street Newcastle NSW 2300 T (02) 4929 5811 Email: office@ngs.nsw.edu.au

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